

CHALLENGES MET. SOLUTIONS EXPLORED. COLLABORATION EXPANDED.



Founded by the Nashville Health Care Council, the Fellows initiative is changing the way the industry meets today's most critical health care challenges.

A NATIONALLY UNIQUE OFFERING

Fellows brings together a select group of senior industry executives from around the country with renowned thought leaders in a collaborative environment. The class is co-led by former **U.S. Senate Majority Leader Bill Frist, M.D.**, and Vanderbilt University Owen Graduate School of Management **Professor Larry Van Horn**. Through eight, day-long sessions, the Fellows participate in a nationally unique curriculum, focused on business strategies, creating value, driving industry growth and effecting change, on both local and national levels.



COLLABORATING TO SOLVE HEALTH CARE'S TOUGHEST CHALLENGES

With an integrated approach, the Fellows explore the nation's toughest health care challenges and uncover solutions that unite the industry through:

- » Economic analysis that emphasizes value and measuring costs.
- » In-depth academic case studies.
- » Discussions of critical issues facing the industry, including state and federal health care policy reform, shifts in reimbursement, disruptive technology and innovation, new care delivery models, integrated networks and population health management.
- » Immersion experiences and lessons learned from industry innovators.
- » Individualized leadership development.



To learn more or to apply, visit healthcarecouncilfellows.com.

Benefits for Fellows

- » Gain a deep understanding of the challenges facing the U.S. health care system today.
- » Learn new ways to define problems and develop solutions.
- » Work collaboratively with a diverse group of peers.
- » Make meaningful connections with top leaders in the industry.
- » Implement strategy and better effect change.
- » Learn proven approaches to effective leadership and change management.
- » Participate in ongoing opportunities through the Fellows alumni network.

Benefits for Employers

- » A seat at the table among those who will shape health care's future for years to come.
- » Knowledge and insight shared in class that can be applied at the organization.
- » Strategic discussions with the nation's thought leaders, from policy, government, finance and academia.
- » Exposure to a dynamic mix of companies leading change in the U.S. health care system.

RECRUITING TOP LEADERS IN 2017

The Council will accept applications for the 2017 Fellows class from September 12 through October 21.

Candidates will be accepted from a pool of applicants who fit the following criteria:

- Currently a C-suite or senior leader in his or her organization or poised to take on such a pivotal role.
- Eager to define complex problems, identify solutions and effect change for the industry.
- Open to growth in personal leadership skills.
- Employed by a member of the Nashville Health Care Council, or is an active government employee or a full-time practicing clinician.
- Part of a health care organization of any size – from privately held and small start-ups to large, publicly traded corporations – or a leader of a professional service company focused on the industry.
- Endorsed by an industry leader and his or her CEO through two letters of reference.
- Able to commit to dates below for class time.

QUESTIONS?

Contact **June Manning**,
Fellows Director

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FELLOWS 2017 SESSION DATES

Orientation: Thursday and Friday, January 26-27	Session 1: Friday, February 3	Session 3: Friday, March 3	Session 5: Friday, March 31	Session 7: Friday, May 5
	Session 2: Friday, February 17	Session 4: Friday, March 17	Session 6: Friday, April 21	Session 8 and Graduation: Friday, May 19

Thank You Partner Organizations:

